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Crawley Borough Council

Cabinet

Agenda for the **Cabinet** which will be held in **Committee Room A & B** - **Town Hall**, on **Wednesday, 5 September 2018** at **7.30 pm**

Nightline Telephone No. 07881 500 227

And Maina Brain

Head of Legal and Democratic Services

Membership: Councillors

P K Lamb (Chair) M G Jones C J Mullins A C Skudder B A Smith P C Smith G Thomas Leader of the Council Cabinet Member for Housing Cabinet Member for Wellbeing Cabinet Member for Resources Cabinet Member for Public Protection and Community Engagement Cabinet Member for Planning and Economic Development and Deputy Leader Cabinet Member for Environmental Services and Sustainability

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Part A Business (Open to the Public)

		Pages
1.	Apologies for Absence	
2.	Disclosures of Interest	
	In accordance with the Council's Code of Conduct, Councillors of the Council are reminded that it is a requirement to declare interests where appropriate.	
3.	Minutes	5 - 12
	To approve as a correct record the minutes of the Cabinet held on 27 June 2018.	
4.	Public Question Time	
	To answer any questions asked by the public which are relevant to the functions of the Cabinet.	
	Public Question Time will be concluded by the Chair when all questions have been answered or on the expiry of a period of 15 minutes, whichever is the earlier.	
5.	Further Notice of Intention to Conduct Business in Private and Notifications of any Representations	
	The Monitoring Officer will report on any responses to representations received in relation to why items 12 and 13: Tilgate Park – Adventure Golf and Appointment of Contractor for Crawley Homes Gas Servicing, Repair and Installation Works should not be held in Part B Business – (Closed to the Public).	
6.	Matters referred to the Cabinet and Report from the Chair of the Overview and Scrutiny Commission	
	To consider any matters referred to the Cabinet (whether by a scrutiny committee or by the Council) and those for reconsideration in accordance with the provisions contained in the Scrutiny Procedure Rules, the Budget Procedure Rules and the Policy Framework Procedure Rules set out in Part 4 of the Council's Constitution.	
7.	Corporate Priorities 2018 - 2022	13 - 16
	The Leader's Portfolio	
	To consider report CEX/48 of the Leader and Chief Executive, which was referred to the meeting of the Overview and Scrutiny Commission held on 3 September 2018.	

		Pages
8.	2018/2019 Budget Monitoring - Quarter 1	17 - 36
	The Leader's Portfolio	
	To consider report FIN/449 of the Head of Corporate Finance, which was referred to the meeting of the Overview and Scrutiny Commission held on 3 September 2018.	
9.	Proposed Charging Scheme for Development Management Pre-application Advice	37 - 46
	Planning and Economic Development Portfolio	
	To consider report PES/301 of the Head of Economy and Planning.	
10.	Supplemental Agenda	
	Any urgent item(s) complying with Section 100(B) of the Local Government Act 1972.	
11.	Exempt Information – Exclusion of the Public (Subject to Agenda Item 5)	
	The Committee is asked to consider passing the following resolution:- That under Section 100A (4) of the Local Government Act 1972 the public be excluded from the meeting for the following item of business on the grounds that it involves the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Act by virtue of the paragraphs specified against the item.	
	Part B Business (Closed to the Public)	
12.	Tilgate Park – Adventure Golf	47 - 54
	Wellbeing Portfolio	
	(Exempt Paragraph 3)	
	To consider report HPS/14 of the Head of Major Projects & Commercial Services.	
13.	Appointment of Contractor for Crawley Homes Gas Servicing, Repair and Installation Works	55 - 60
	Housing Portfolio	
	(Exempt Paragraph 3)	
	To consider report CH/182 of the Head of Crawley Homes.	

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Cabinet (1) 27 June 2018

Crawley Borough Council

Minutes of Cabinet

Wednesday, 27 June 2018 at 7.30 pm

Councillors Present:

P K Lamb (Chair)	Leader of the Council
M G Jones	Cabinet Member for Housing
C J Mullins	Cabinet Member for Wellbeing
A C Skudder	Cabinet Member for Resources
B A Smith	Cabinet Member for Public Protection and Community Engagement
P C Smith	Cabinet Member for Planning and Economic Development and Deputy Leader

Also in Attendance:

Councillor I T Irvine, K Sudan, R S Fiveash and K McCarthy

Officers Present:

Natalie Brahma-Pearl	Chief Executive
Ann-Maria Brown	Head of Legal and Democratic Services
lan Duke	Deputy Chief Executive
Chris Pedlow	Democratic Services Manager
Diana Maughan	Head of Housing Strategic and Planning Services
Nigel Sheehan	Head of Partnership Services
Clem Smith	Head of Economic & Environmental Services

Apologies for Absence:

Councillor G Thomas

Welcome to the new Deputy Chief Executive and new Cabinet Member

The Leader in opening the meeting welcomed Ian Duke the new Deputy Chief Executive to the Council. The Leader then welcomed Councillor Brenda Smith back to the Cabinet, in her new role as Cabinet Member for Public Protection and Community Engagement. The Leader wished them both luck in their new roles and looked forward to working with them going forward.

1. Disclosures of Interest

No disclosures of interests were made.

Cabinet (2) 27 June 2018

2. Minutes

The minutes of the meeting of the Cabinet held on 21 March 2018 were approved as a correct record and signed by the Leader.

3. Public Question Time

There were no questions from the public.

4. Further Notice of Intention to Conduct Business in Private and Notifications of any Representations

The Head of Legal and Democratic Services reported that no representations had been received in respect of agenda item 14: *Crawley Leisure Management Contract.*

5. Matters referred to the Cabinet and Report from the Chair of the Overview and Scrutiny Commission

The comments from the Overview and Scrutiny Commission had been circulated to all Cabinet Members. Details of those comments are provided under the minute to which the comments refer.

6. Treasury Management Outturn for 2017/18

The Leader of the Council presented report <u>FIN/442</u> on the Treasury Management Outturn for 2017/18. The Cabinet was informed that Councillors were required under regulations to regularly review and scrutinise the Council's treasury management policy and performance. The report provided details of the outturn position for treasury activities and highlighted compliance with the Council's policies previously approved by Councillors. The report also meets the requirements of both the CIPFA Code of Practice on Treasury Management (the Code) and the CIPFA Local Authorities (the Prudential Code).

Councillor Cheshire presented the Overview and Scrutiny Commission's comments on the report to the Cabinet following consideration of the matter at its meeting on 25 June 2018. The Cabinet noted the Commission's comments.

RESOLVED

That the Cabinet approves the actual 2017/18 Prudential and Treasury Indicators as set out in the report <u>FIN/442</u> and notes the Annual Treasury Management Report for 2017/18.

Reasons for the Recommendations

The Council's financial regulations, in accordance with the CIPFA Code of Practice for Treasury Management, requires an annual review following the end of the year describing the activity compared to the Strategy. This report complies with these requirements.

Cabinet (3) 27 June 2018

7. Licensing Houses in Multiple Occupation (HMOs)

The Cabinet Member for Housing presented report <u>SHAP/75</u> of the Head of Strategic Housing and Planning Services which informed the Cabinet that from 1 October 2018 the legislation governing the mandatory licensing of houses in multiple occupation (HMOs) under the Housing Act 2004, would be extended to include all HMOs (regardless of the number of storeys) with five or more occupants forming two or more households.

It was noted that the report detailed the expected impact of proposals on the housing services and the change in working practices required to meet the new demands. The report also detailed the proposed fee structure for issuing and renewing the extended HMO's licenses, which was required to be cost neutral.

The Cabinet commented it was pleased with the approach proposed and that the service would be adapting to meet the new work loads and seemed a sensible and practical method. Members were also pleased that the new duties should allow the Council to regulate the growing HMO's market across the Borough to ensure that our residents were living in safe and proper properties. It was confirmed to Members that parking related mattered associated to HMO's was not a licensing element under the new duties.

Councillor Cheshire presented the Overview and Scrutiny Commission's comments on the report to the Cabinet following consideration of the matter at its meeting on 25 June 2018. The Cabinet noted the Commission's comments.

Councillor McCarthy also spoke on the item.

RESOLVED

That the Cabinet

- 1. notes the use of the new mandatory duties to license all licensable HMOs, as summarised in sections 4.1 to 4.3 of report <u>SHAP/75</u>.
- 2. approves the proposed fee structure, as summarised in section 5 of report <u>SHAP/75</u>.
- 3. notes the proposed changes to working practices to meet the new demands placed on the service as a result of this new legislative burden as set out in Appendix One and agree the appointment of one additional full-time member of staff, to be funded from the additional fee income.

Reasons for the Recommendations

- The legislation extends the mandatory licensing of HMOs, and the Council's Private Sector Housing Team are legally required to implement it.
- The current fee structure is fair, proportionate and continues to reflect the cost of providing the service.
- Additional resources will be required to meet the increased work generated by the legislation change.

8. Crawley Growth Programme - Update

The Cabinet Member for Planning and Economic Development presented report <u>PES/298</u> of the Head of Economic and Environmental Services, which provided an update on the Crawley Growth Programme. The report detailed that two significant projects which were part of the Growth Programme, namely the Three Bridges Station Improvement scheme and the Queensway – the Pavement scheme, had currently separate budget codes. It was proposed that to enable an improved budget and project management, along with associated auditing processes, that those two project budgets needed to be under the wider Growth Programme budget header. Members noted that the report also sought a number of funding allocations from the Growth Programme's capital budget to previously agreed schemes and a proposal to increase the current S106 funding to the Crawley Growth Programme, by approximately £580,000.

Councillor Cheshire presented the Overview and Scrutiny Commission's comments on the report to the Cabinet following consideration of the matter at its meeting on 25 June 2018. The Cabinet noted the Commission's comments.

RESOLVED

That the Cabinet approves

- 1. the addition of the existing Three Bridges Station Improvement scheme and the Queensway the Pavement scheme to the 'Crawley Growth programme' budget header.
- 2. the allocation of £2,620,000 from the existing Crawley Growth programme capital programme monies to the individual schemes as outlined in section 7.7 of report <u>PES/298</u>.
- 3. an increase to the overall Crawley Growth programme capital programme allocation of £587,595 of received S106 monies, as set out above and in section 7.5 of report <u>PES/298</u>.
- 4. the addition of the Station Gateway scheme to the Crawley Growth Programme budget and an allocation of £100,000 to the scheme, as set out in section 7.3 report <u>PES/298</u>.

Reasons for Recommendations

To ensure that identified schemes were added to the Crawley Growth programme budget header within the CBC capital programme and to allocate the remaining £587,595 S106 funding the Crawley Growth programme.

9. Financial Outturn 2017/2018 Budget Monitoring - Quarter 4

The Leader of the Council presented report <u>FIN/443</u> of the Head of Finance, Revenues & Benefits which sets out a summary of the Council's outturn for the year for both revenue and capital spending for the financial year 2017/2018. It identifies the main variations from the approved spending levels and any potential impact on future budgets. It was noted that at Quarter 3 there was a projected transfer to reserves of

Cabinet (5) 27 June 2018

£796,000, the actual transfer to reserves was £923,482, which would be used to fund future investments in the capital programme.

Whilst at Quarter 3 there was a projected surplus on the Housing Revenue Account of £266,000, the actual additional transfer for investment in the maintenance and building of future housing was £810,000. On capital spending, £29.454m was spent during the year, including £13.3m on new housing development.

RESOLVED

- 1) That the Cabinet notes
 - a) the outturn for the year 2017/2018 as detailed in report $\underline{\text{FIN}/443}$
 - b) that the Memorial Gardens play improvement scheme will be funded from S106 schemes as outlined in paragraph 8.10 of report <u>FIN/443</u>
 - c) that the Capital Programme may be varied by the proposed changes to the Crawley Growth Programme, as considered elsewhere on this agenda.
- 2) That Full Council be recommended to

Approve a supplementary capital estimate of £250,000 to the College car park site for additional units and for a sprinkler system as outlined in paragraph 8.7 of the report FIN/443, 30% of this to be funded from 1-4-1 receipts.

Reasons for the Recommendations

To report to Councillors on the outturn for the year compared to the approved budget for 2017/2018.

10. Terms of Reference and Nominations for 2018/2019 - Advisory and Working Groups and Member Development Executive Support Group

The Cabinet considered report <u>LDS/136</u> of the Head of Legal and Democratic Services which sought approval of the Terms of Reference for the advisory group, working groups and support group which related to Cabinet functions.

RESOLVED

That the Cabinet agree the establishment, along with the Terms of Reference for the Advisory group, Working groups and support group, as detailed in the table below:

Cabinet (6) 27 June 2018

Working Groups and Terms of Reference	Group Nominations 2018/19
Budget Advisory Group – (BAG) To advise the Cabinet on the allocation of resources within the General Fund and Capital Programme (including the community infrastructure levy – CIL), taking account of the Budget Strategy, Corporate Plan and other relevant information.	9 Members = 5:4 Councillors: C Cheshire T Lunnon B Quinn (Chair) R Sharma L Willcock
Chair and Vice Chair of the Cabinet to attend Budget Advisory Group, to present a strategic perspective only. Lead Officer:- Head of Finance, Revenues and Benefits	R G Burgess R D Burrett D Peck A Pendlington
 Economic Regeneration Working Group – (ERWG) 1. To receive and consider updates on economic regeneration initiatives and actions across the Borough, including delivery of the Town Centre Regeneration programme, the delivery of individual economic regeneration schemes and partnership activities within the Manor Royal Business District. 2. To receive and consider reports on economic regeneration activities in Crawley and to make recommendations, as necessary, to the Cabinet on the:- proposals to regenerate sites identified in the Local Plan, the Town Centre Supplementary Planning Document and the Manor Royal Supplementary Planning Document and the Manor Royal Supplementary Planning Document and social, economic regeneration opportunities to enhance the physical appearance and social, economic and educational attributes communications with all interested parties to maintain confidence in the wider economic regeneration of Crawley. 	11 Members = 6:5 Councillors: M Ayling C Cheshire B Quinn P Smith (Chair) G Thomas L Willcock D Crow F Guidera R A Lanzer K McCarthy M A Stone

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To rev	cal Plan Working Group – (LPWG) consider and provide guidance on the process for iewing the Local Plan and support the Local Plan view to examination, if/when this is progressed.	13 Members = 7:6 Councillors: Labour nominations to be provided when Working Group meeting as required
	nd Officer:- Head of Strategic Housing and Planning vices	(anticipated autumn 2018) N J Boxall D Crow K Jaggard R A Lanzer K McCarthy M A Stone
	mber Development Executive Support Group – DESG)	<i>5 Members = 3:2</i> Councillors: I Irvine
1.	To provide all party support for a coordinated approach to Member development and training across the Council.	A Skudder (Chair)
2.	To identify individual and Group training needs and to prioritise them accordingly.	D Crow K McCarthy
3.	To develop, monitor and evaluate all member development activities.	
4.	To promote learning and development opportunities amongst all members of the Council encouraging the highest level of participation by members to organised training and development events.	
5.	To ensure that a comprehensive induction programme is made available to all newly elected Councillors.	
Lea	ad Officer:- Head of Legal and Democratic Services	
	vn Hall Project Members Working Group – IPMWG)	7 <i>Members = 4:3</i> Councillors: C Mullins
dev exc	cus on the Town Hall element of the proposed relopment and within this primarily, although not lusively, the requirements for members' facilities I the civic areas of the new building.	B Quinn A Skudder (Chair) B Smith
Lea	ad Officer:- Head of Partnership Services	T G Belben K McCarthy M Stone

11. Exempt Information – Exclusion of the Public (Subject to Agenda Item 5)

RESOLVED

That in accordance with Section 100A(4) of the Local Government Act 1972, the

Cabinet (8) 27 June 2018

public be excluded from the meeting for the following item of business on the grounds that it involve the likely disclosure of exempt information as defined in Part 1 of Schedule 12A of the Act by virtue of the paragraph specified against the item.

12. Crawley Leisure Management Contract Award

The Cabinet Member for Wellbeing and the Head of Partnership Services presented report HPS/13 of the Head of Partnership Services which detailed the evaluation of the leisure management contract final tender submissions and recommendations relating to the appointment of a leisure management contractor for a 10 year contract commencing on November 14th 2018.

It was noted that there would be a ten day standstill period once all the tenderers involved had been informed of the decision. It was noted this was to allow any challenge on the decision from any of the parties involved. Once this period elapsed the decision would be final and be published accordingly.

RESOLVED

That the Cabinet:

- 1. note the tender evaluation scores, associated comments and financial implications as detailed in section 6 and 7 of report HPS/13.
- 2. approve the appointment as detailed in paragraph 6.2 for the preferred bidder for the Crawley Leisure Management Contract for the period 14th November 2018 to 13th November 2028 (*and noting the option to extend by mutual agreement for a further five years*).
- agrees that with effect from 2020/21, reduce the Council's programme maintenance budget by £40,000 per annum, reflecting the transfer of maintenance responsibilities to the contractor as detailed in section 7 of report HPS/13.
- 4. approves the allocation of a budget from the projected leisure management contract savings in 2018/19, as detailed in section 6 of report HPS/13, as a reserve account to support costs associated with the contract award, contract start up and potential enhancements (*the latter subject to an acceptable return being achieved*).

Reasons for the Recommendations

The recommendations will enable the appointment of a preferred bidder and contract mobilisation to commence in preparation for the contract start on November 14th 2018.

Closure of Meeting

With the business of the Cabinet concluded, the Chair declared the meeting closed at 8.03 pm

P K Lamb Chair

Agenda Item 7 Crawley Borough Council

Report to Overview and Scrutiny Commission 3 September 2018

Report to Cabinet 5 September 2018

Corporate Priorities 2018 - 2022

Report of the Leader and the Chief Executive - CEX/48

1. Purpose

- 1.1 This reports sets out the Council's Corporate Priorities for the period 2018 to 2022, which is attached at Appendix A.
- 1.2 The purpose of the Corporate Priorities document is to set out the strategic direction of the Council for the next four years, which is linked to the administration's Manifesto, the draft Transformation Plan and the Medium Term Financial Strategy.
- 1.3 The refreshed Corporate Priorities take into account external and partnership arrangements and will assist the Council's focus on delivery and meeting the intended outcomes.
- 1.4 The detail in delivering these priorities will filter into individual services work programmes.

2. Recommendations

2.1 To the Overview and Scrutiny Commission:

That the Commission considers and comments on the final draft Corporate Priorities 2018 – 2022 and decide what comments, if any, it wishes to submit to the Cabinet.

2.2 To the Cabinet

The Cabinet is recommended to:

- a) Approve the Corporate Priorities 2018 2022.
- b) Request Full Council to adopt the Corporate Priorities 2018 2022 at its meeting on the 17th October 2018.

3. Reasons for the Recommendations

3.1 The Corporate Priorities set out the strategic direction of the Council for the next four years. Where necessary, it will be updated to ensure the Council's activities reflect the national and local challenges it faces.

4. Background

4.1 There is a need to set the strategic context for the Council as requested by partners, staff and residents.

- 4.2 An agreed set of corporate priorities will:
 - Ensure that the Council manages its resources effectively
 - Ensure that projects and initiatives can be delivered by the Council's services and that enough capacity is available to deliver them
 - Provide a focus for the council's Cabinet, so it can plan its work.
- 4.3 In the last staff survey which was undertaken in October 2016, it was suggested that there was a lack of strategic narrative, vision and priorities which set out what the Council was trying to achieve. Staff are keen to receive something that is purposely short to inform them of the key vision and objectives of the council that will aid effective business planning of services.
- 4.4 The document is also important to set out the priorities of the Council to local partners, stakeholders and when securing external funding.
- 4.5 The Corporate Priorities consist of six key headline priority objectives which are underpinned by 24 objectives, projects and initiatives.
- 4.6 In addition, the Council will continue to deliver a range of statutory and discretionary functions which it is required or has chosen to deliver.

5. Information & Analysis Supporting Recommendation

- 5.1 The Corporate Priorities set out the overarching strategic direction for the Council's activities and processes that support their delivery. It also links to the Medium Term Financial Strategy, draft Transformation Plan and service work programmes, which set out in more detail the actions that will be undertaken to deliver the priorities.
- 5.2 Draft versions of the Corporate Priorities have been shared with senior management and with Cabinet members.

6. Implications

- 6.1 There are inevitably financial implications related to any service delivery or improvements and the Corporate Priorities complement the draft Transformation Plan and Medium Term Financial Strategy to enable the Council to deliver its priorities.
- 6.2 The priorities laid out within this document will take precedence when considering limited resources and other pressures will need to be considered on individual merits when budgets are determined.
- 6.3 There are no specific legal implications. Having a document that sets the strategic direction of the Council is a necessary element of good governance. The performance regime established by the Local Government Act 1999 as amended by the Local Audit and Accountability Act 2014 together with supporting legislation, requires the Council to work to achieve continuous improvement and best value. Furthermore, the Accounts and Audit (England) Regulations 2015 Regulations obliges the Council to produce an Annual Governance Statement for each accounting year evidencing how the Council has performed. The CIPFA / Solace 'Delivering Good Governance in Local Government Framework 2016' guidance sets out the required practice and that includes a clear statement of the Councils purpose and intended outcomes. The Council's Corporate Priorities thus play a vital role in the legal duty to ensure sound governance of the Council. The Corporate Priorities is a Policy Framework Document and the process employed for its adoption is in accordance with the Council's constitution.

7. Background Papers

None

Report author and contact officer: Anna Pedlow, Transformation Officer, 01293 438780 Page 14

Corporate Priorities 2018 – 2022

1. Delivering value for money and modernising the way we work

We will:

- Continue to balance the budget (over a three year period), by improving our efficiency, increasing income and investing ethically and wisely.
- Work to keep council tax low without compromising local services and put money back into local reserves where possible, to finance future investments.
- Deliver the Transformation Plan.
- Develop digital service delivery enabling customers to engage with council services at their convenience, via an updated website and a new online self-service application.
- Develop a new Town Hall with lower running costs and high grade office space for residents, staff and commercial tenants.

2. Delivering affordable homes for Crawley and reducing homelessness

We will:

- Continue to deliver as much affordable housing as possible, particularly Council housing, through our own-build and enabling programmes for people with a local connection to Crawley.
- Drive down homelessness across the borough and support partner agencies to help those most in need.

3. Improving job opportunities and developing the local Economy

We will:

- Develop an Economic Development vision and plan.
- Deliver the Crawley Growth Programme to provide major improvements to the town's infrastructure, including more sustainable transport and better community facilities.
- Deliver pathways to better job opportunities for local residents, through the ongoing development and delivery of Crawley's Employment and Skills Plan.
- Continue to work closely with our Local Economic Partnerships to deliver economic growth and jobs in the town.
- Utilise our place making responsibilities and powers to drive business growth and create new employment opportunities.

4. Creating stronger communities

We will:

- Support local groups in delivering a range of events and activities that celebrate Crawley's diversity.
- Promote neighbourhood forums as a means of giving residents a voice over how services are delivered.
- Continue to help local voluntary organisations, through the grants process to provide important services.
- Continue to work with our partners to make Crawley a safe place.

5. Providing high quality leisure and culture facilities and supporting health and wellbeing services

We will:

- Continue to invest and enhance the town's leisure and culture facilities, such as local parks, the Museum, K2 Crawley, the Hawth, adventure playgrounds and the Nature Centre.
- Work with partners and other key stakeholders to enhance our resident's health and wellbeing and reduce health inequalities across our town.

6. Protecting the environment

We will:

- Protect and enhance our environment by reducing the Council's and the town's Carbon footprint.
- Deliver a number of energy efficient schemes including, a District Heat Network for the Town Centre, Combined Heat and Power at K2 Crawley and a Water Source Heat Pump at Tilgate Park.
- Continue to reduce, reuse and recycle our waste, providing the mechanisms to encourage residents to do more to recycle their waste.
- Continue to seek measures to improve the air quality across the Borough.
- Implement Crawley 2030, Local Plan and ensure that it remains up to date and reflects the key issues and growth challenges facing the town.
- Continue to provide a safe, clean and well maintained town, through the use of area focussed multi skilled teams.

Crawley Borough Council

Report to Overview & Scrutiny Commission

3 September 2018

Report to Cabinet

5 September 2018

2018/2019 Budget Monitoring - Quarter 1

Report of the Head of Corporate Finance - FIN/449

1. Purpose

1.1 The report sets out a summary of the Council's actual revenue and capital spending for the first Quarter to June 2018. It identifies the main variations from the approved spending levels and any potential impact on future budgets.

2. Recommendations

2.1 To the Overview and Scrutiny Commission:

That the Commission considers the report and decides what comments, if any, it wishes to submit to the Cabinet.

2.2 To the Cabinet:

The Cabinet is recommended to:

- a) Note the projected outturn for the year 2018/2019 as summarised in this report.
- b) Approve a supplementary capital budget of £347,000 for the nine Play refurbishment schemes as identified in Paragraph 9.1 to be funded from S106 contributions.
- c) Approve a supplementary capital budget of £60,514.86 which will be funded from S106 contributions for the improvement of playing fields around the Borough, as referred to in paragraph 9.2 of the report.
- Approve a supplementary capital budget of £37,192.71 which will be funded from S106 contributions for the Three Bridges Station outlined in Paragraph 9.3 of the report.

3. Reasons for the Recommendations

3.1 To report to Members on the projected outturn for the year compared to the approved budget.

4. Background

- 4.1 As part of the Budget Strategy, the Council has in place robust budget monitoring systems to ensure that unapproved overspends are avoided. The Council also manages and analyses underspending to identify potential savings that could help meet current and future years' priorities.
- 4.2 Budget monitoring is undertaken on a monthly basis with budget holders. There are quarterly budget monitoring reports to Cabinet with the Corporate Management Team receiving monthly update reports on key areas and any other areas of concern. The Overview and Scrutiny Commission also have the opportunity to scrutinise expenditure. Quarterly monitoring information is also included in the Councillors' Information Bulletin.
- 4.3 This report outlines the projected outturn for 2018/2019 as at the end of June 2018.

5. Budget Monitoring Variations

5.1 General Fund

The table below summarises the projected variances in the relevant Portfolio at Quarter 1.

[F indicates that the variation is favourable, U that it is unfavourable]

	Variance projected at Quarter 1	
	£'000	
Cabinet	(14)	F
Public Protection & Community Engagement	(10)	F
Resources	(66)	F
Environmental Services & Sustainability	(46)	F
Housing	(11)	F
Wellbeing	(58)	F
Planning & Economic Development	66	U
Investment Interest	(170)	F
TOTAL VARIANCES	(309)	F

Further details of these projected variances are provided in Appendix 1(i & ii) attached to this report.

5.2 Significant variances variations over £20,000

5.2.1 Cabinet

Vacancies in the Finance team has resulted in projected savings of £39,000. Some of the vacancies were filled in June, but a vacancy has arisen in the systems team which is being covered through a temporary arrangement.

5.2.2 Public Protection & Community Engagement

There are no significant variations to report this quarter.

5.2.3 Resources

Legal & Democratic Services also have vacancies of £44,000 due to a restructure of the service and continuing temporary cover arrangements.

5.2.4 Environmental Services & Sustainability Services

The Community Wardens Service are holding vacant hours and have not spent the full standby and casual staffing budget in the first quarter.

There is a vacancy for a Principal Environmental Health Officer (PEHO). The service is to be reviewed, but the expected saving for the year is £69,000.

5.2.5 Housing Services

There are no significant variations to report this quarter.

5.2.6 Wellbeing

Tilgate Park & Nature Centre are projecting a additional income in excess of costs of £79,000 which is in line with the 'five year plan for Tilgate Park and the Nature Centre' where surplus funds are transferred to a reserve for reinvestment in the park, as such is not shown in the table above.

There are vacant posts in the Community Facilities team resulting in savings of £28,000.

Additional staff and equipment have been required for cleaning Queen's Square which has resulted in an overspend of £21,000.

There are vacant posts and unfilled hours in the Play service resulting in a £34,000 saving.

5.2.7 Planning & Economic Development

The vacancy provision built into the budget will not be met in the Development Management service (\pounds 29,000) and a 4 day public enquiry in May 2018 incurred significant legal costs.

Commercial property income is projected to be £20,000 lower than budgeted due to vacant properties at Goffs Park House Museum and Unit 3 Metcalf Way.

5.2.8 Investment Income

Investment income is higher than projected due to higher balances than anticipated.

6. Virements

Virements up to £50,000 can be approved by Heads of Service under delegated powers and reported to Cabinet for information.

6.1 The Head of Community Services, in consultation with the Portfolio holder for Wellbeing, agreed a virement of £5,000 capital assigned to West Green Park Play Refurbishment for a Pétangue Pitch in the West Green Park. The play area refurbishment is complete and Pétangue would provide for additional play facilities within this park.

The Head of Community Services, in consultation with the Portfolio holder for Wellbeing, agreed a virement of £40,000 capital assigned to Worth Park Discovery Trail to the Water Source Heat Pump project at Tilgate Nature Centre. Officers have been unable to identify a suitable location for the discovery trail, following concerns raised from residents that it would be too close to properties and therefore cause unacceptable disturbance. The overall Worth Park restoration project is complete, to the satisfaction of the Heritage Lottery Fund. The transfer to the previously agreed Water Sourced Heat Pump (WSHP) project will result in additional savings of £9,800 per annum and will result total annual savings of £38,183 from energy bills at the Nature Centre: these savings will be built into the budget strategy and will be general fund savings rather than forming additional income to Tilgate Park and its five year plan.

The Head of Projects and Commercial Services agreed a virement of £40,000 from the Hawth external decoration works to the K2 Crawley passenger lift. The decoration works have come in under budget, and the lift urgently requires replacement due to repeated breakdowns. Both schemes are within the 2018/19 programmed maintenance programme.

7. **Council Housing Service – Revenue**

7.1 The table below provides details of the 2018/2019 HRA (Crawley Homes) variances.

	Variation £000's	
Income Rental Income Other Income	(29) 0	F -
Interest Received on balances	(29)	- F
Expenditure Employees Repairs & Maintenance Other running costs Support services	(49) 0 26 0 (23)	F - U - F
Net (Surplus) / Deficit	(53)	F
Available to fund future investment in housing	53	

Housing Revenue Account Variations

Further details of these projected variances are provided in Appendix 1(iii & iv).

- 7.2 Additional Dwellings Rental income of £29,000 has been projected and this is being kept under review, this is when properties are re let at target rent.
- 7.3 Additional dwellings insurance premiums of £20,000.

8. Capital

8.1 The table below shows the 2018/19 projected capital outturn and proposed carry forward into future years. Further details on the Capital Programme are provided in Appendix 2 to this report.

				Re-	
	Latest	Spend to	Estimated	profiled	Under
	Budget	Qtr 1	Outturn	(to)/from	spend
	2018/19		2018/19	future	
	00001		00001	years	
	£000's	£000's	£000's	£000's	£000's
Cabinet	2,267	180	2,267		
Resources	549	32	484	65	
Environmental Services &	1 4 2 0	61	1 4 2 0		
Sustainability Planning & Economic	1,430	61	1,430		
Development	1,274	242	1,174	100	
Public Protection &	1,214	272	1,174	100	
Community Engagement					
Housing Services	7,096	1,252	7,061	35	
Wellbeing	2,033	74	1,932	95	6
5 5 5	,		,		-
Total General Fund	14,649	1,841	14,348	295	6
Council Housing	43,902	7,610	41,357	2,545	
-					
Total Capital	58,551	9,451	55,705	2,840	6

- 8.2 The flood budget is in the process of being reviewed, by looking at individual impact analysis regarding the propensity to flooding and health and safety issues associated with individual flood structures. This work will give a clear picture of what should be prioritised and how funds should be allocated going forward, this may result in slippage being reported in a later Quarterly monitoring report.
- 8.3 The tender has been awarded for the K2 Crawley Heat Network with the contract being finalised. The order will be placed in August 2018 and will be finished within 16-20 weeks from order.
- 8.4 Due to complexities encountered and a restructure in ICT, there was a change in priorities in phase 2 of the On Line Self Service project. This has resulted in some delays to the existing programme, whilst bringing forward some work that was due in phase 3. This has resulted in an overspend, but this will funded from phase 3 of the programme which has subsequently received approval.
- 8.5 It was originally intended that the initial groundworks for the Memorial Gardens play area would take place during 2018/19. However, now that the consultation and

detailed planning aspects of the project are underway, it is more realistic that this spend (£30,000) will be slipped to early 2019/20.

- 8.6 The improvements to the play area at Wakehams Green will be delivered at a future point as there is priority health and safety needs at other identified play areas taking precedence. £65,000 is being slipped to 2020/21
- 8.7 Barnfield Road is now complete and has delivered 5 new dwellings into the HRA, a retention of £20,000 has been slipped to 2019/20.
- 8.8 The procurement of 3 smaller HRA developments (151 London Road; Woolborough Road; 257/259 Ifield Road) have been linked together to achieve Value for Money. This will cause delays giving a slippage of £786,427 to 2019/20
- 8.9 There is slippage to the value of £1,938,340 for Forge Wood as the predicted spend has been readjusted to match the latest information supplied by the developers.
- 8.10 The government has announced a bidding process for increasing the HRA debt cap to enable the building of new homes. The Council is working on a number of schemes that could be enabled with additional borrowing and £200,000 has been brought forward to 2018/19 for prelims to enable this.
- 8.11 In the first quarter of 2018/2019 **seventeen** Council Houses with a sale value of £3,048,800 were sold compared to sixteen in the first quarter last year. Of these receipts £257,863 was paid over to the Government with the balance being retained by the Council with £771,402 available for general capital expense and £2,019,535 set aside for 1-4-1 receipts. [The 1-4-1 arrangement is one where the Council retains a larger proportion of right to buy receipts than they otherwise would, in return for a commitment to spend the additional receipts on building or acquiring properties.]
- 8.12 The total cumulative 1-4-1 receipts retained is £28,382,730 which can be used to fund 30% of any expenditure on new affordable housing. It cannot be used on schemes supported by HCA Funding.
- 8.11 To date, £11,077,118 of 1-4-1 receipts has been used to partially fund the purchase of properties. Any unused 1-4-1 receipts that are unspent within 3 years are to be returned to the Government with interest. The risk of returning any unspent 1-4-1 receipts is managed by closely monitoring all affordable housing schemes.

9. Capital Programme and S106 funding

9.1. A report to Cabinet dated 2 December 2013 on Play Facilities – Investment Proposals <u>CTY/100</u> approved the current capital programme for Play. Nine potential play schemes on fifteen sites have been identified that can be funded from S106 contributions.

These are

Kidborough Road, Gossops Green	£65,000
Stoney Croft, Ifield	£40,000
2 Type A Play Areas, Broadfield	£26,000
4 Type A Play Areas, Ifield	£52,000
2 Type A Play Areas, Pound Hill	£26,000
Perkstead Court Play Area, Bewbush	£20,000
2 Type A Play Areas, Bewbush	£13,000
Medler Close, Langley Green	£65,000
Medler Close, Langley Green	£65,000
Meadowlands, West Green	£40,000
-	,

£347,000 Page 22

The existing play equipment and safer surfacing has come to the end of its life.

The schemes will remove the current play equipment, consult with the local community, schools and stakeholders to create a design brief to ensure that the final design of the playground is right for the community.

The final design and type of equipment (plus safer surfacing) and any necessary groundworks will all be managed by specialist contractors. The resulting playgrounds should therefore be fit for purpose and designed with a focus on the community's needs. This will result in an improved amenity for the families across Crawley.

Cabinet is requested to approve these schemes for inclusion in the capital programme to be funded from S106 contributions.

9.2 For improving playing fields £56,500 of section 106 money has been collected. There is also an additional £4,014.86 collected for drainage works to Tilgate and Furnace Green playing fields. Neighbourhood Services would like to propose the Section 106 money to be spent to make improvements to playing fields in Tilgate, Northgate, Furnace Green and Southgate. The pitches have been prioritised based on the number of cancellations and the how the remit from the Section 106 money can be utilised. The total cost of the project is £60,514.86

A total of 8 pitches have been identified. The application costs £3,620 per pitch and will need to be repeated the following year to fully achieve the improvement.

Tilgate	Northgate	Furnace Green	Southgate
Senior 1 £3620.00 Senior 2 £3620.00 Junior 3 £3620.00	Senior 1 £3620.00 Junior 2 £3620.00	Senior 1 £3620.00 Senior 2 £3620.00	Senior 1 £3620.00
April 2019 - Total cost	for 1st application to 8	•	

Grand Total	£60,514	
Contingency for potential increase for 2 nd year.	£2,594	
Sub Total	£57,920	
April 2020 - Total cost for 2nd application to 8 pitches	£28,960	

Grand Total

The playing fields named above are in a poor condition and are not being fully utilised by residents. During the winter season, there are a high number of cancellations on these playing fields due to drainage issues, which need to be rectified in order for the fields to be used for sports all year round.

Members have been consulted through the approved S106 delegated process and are in support of this project.

Cabinet is requested to approve this scheme for inclusion in the capital programme to be funded from S106 contributions.

9.3 Three Bridges Station is to receive a contribution of £37,192.71 from S106. The S106 monies have been received from two developments in Three Bridges. This funding is being sought to fund the provision of the sheltered and secure cycle parking at Three Bridges train station, contribute to the provision of a new bus shelter at Bus Stop B opposite Three Bridges station, in addition this funding will support the provision of a cycle lane leading from Station Hill to the side of the station where there is existing cycle storage.

Cabinet is requested to approve this additional funding onto the Three Bridges Station Improvement scheme in the capital programme to be funded from S106 contributions.

10. Background Papers

2018/19 Budget and Council Tax FIN/434 Budget Strategy 2018/19 - 2022/23 FIN/417 Treasury Management Strategy 2018/19 FIN/433 Financial Outturn 2017/2018 FIN/443 Treasury Management Outturn 2017/18 FIN/442

Contact Officer: - Paul Windust, Chief Accountant. Direct Line: - 01293 438693

Appendix 1 (i)

GENERAL	FUND			
	Latest Estimate	Projected Outturn	Variation	
	£'000s	£'000s	£'000s	
Cabinet	1,265	1,251	(14)	
Public Protection & Community Engagement	1,659	1,649	(10)	
Resources	1,251	1,185	(66)	
Environmental Services & Sustainability	6,039	5,993	(46)	
Housing	3,104	3,092	(11)	
Wellbeing	8,211	8,153	(58)	
Planning & Economic Development	(2,834)	(2,767)	66	
	18,696	18,557	(139)	_
Depreciation & Capital Financing	(3,596)	(3,596)	0	7
Renewals Fund	400	400	0	
NET COST OF SERVICES	15,500	15,361	(139)	
Investment Interest	(848)	(1,018)	(170)	7
Council Tax	(6,930)	(6,930)	0	
RSG	(575)	(575)	0	
NNDR	(5,160)	(5,160)	0	
New Homes Bonus	(1,467)	(1,467)	0	
-	(15,500)	(15,670)	(170)	
Net contribution from / (to) Reserves	(0)	(309)	(309)	

In addition £79,000 is projected to be transferred to the Tilgate Park investment reserve.

Main Variations Identified for 2018/19 – General Fund

Appendix 1 (ii)

	Q1 Variation £'000s		
<u>Cabinet</u>			
Vacancies in Finance team and FMS team Minor variations (various)	<mark>(39)</mark> 25	One-off	
	(14)	_	
Public Protection & Community Engagement			
Vacant community engagement manager post Minor variation	(11) 1	To be reviewed	
	(10)		
Resources			
Vacancy in HR for part of the year, now fully staffed	(19)	One-off	
Unfilled hours in Legal - to be filled pending staffing restructure Additional air conditioning units in Town Hall Minor variations (various)	(44) 16 (19)	To be reviewed One-off	
	(66)	_	
Environmental Services & Sustainability			
Community Wardens – Casual & Standby and vacant hours Principal Environmental Health Officer (PEHO) vacancy. Service to	(21)	Ongoing To be	
be reviewed Minor variations (various)	<mark>(69)</mark> 44	reviewed	
	(46)		
Housing			
Minor variations	(11)		
	(11)	_	

U		
Wellbeing		
Vacant posts in the community facilities team Additional staff and equipment needed to clean Queen's Square	<mark>(28)</mark> 21	One-off Ongoing
Vacant post and unfilled hours in Play Vacant post in Metcalf Way vehicle workshop Minor variations	(34) (19) 2	One-off One-off
	(58)	
Planning & Economic Development		
Vacancy provision not met and back filling 2 maternity posts in the development management service. 4 day public inquiry in May 2018 has incurred significant legal costs.	42	One-off
Variations in commercial property income, including loss of income on Goffs Park House Museum and Unit 3 Metcalf Way being vacant. Minor variations	20 4	Ongoing
	66	
TOTAL GENERAL FUND VARIANCES	(139)	
Investment interest above budget	(170)	One-off
TOTAL VARIANCES	(309)	One-off
		-

Appendix 1 (iii)

HOUSING REVENU	JE ACCOUNT]
Expenditure Description	Latest Estimate	Projected Outturn	Variation	
	£'000s	£'000s	£'000s	
Income				
Rental Income	(44,656)	(44,686)	(29)	F
Other Income	(2,022)	(2,022)	0	-
Interest received on balances	(209)	(209)	0	-
Total income	(46,887)	(46,916)	(29)	F
Europe diátrico				
Expenditure	2 600	2 550	(40)	F
Employees	3,608	3,559	(49)	
Repairs & Maintenance	10,485 2,254	10,485 2,280	26	
Other running costs Support services	2,234	2,280	0	
Support services	19,020	18,997	(23)	F
Net (Surplus) / Deficit	(27,867)	(27,920)	(53)	F
Use of Reserves:				
Debt Interest Payments	8,309	8,309	0	
Depreciation, Revaluation & Impairment	14	14	0	
Financing of Capital Programme & Transfer to Housing Reserve for Future Investment	19,544	19,597	53	
Total	27,867	27,920	53	

Appendix 1 (iv)

Main Variations Identified - Housing Revenue Account

	Q1
	Variation
	£'000s
Income Additional Dwelling Income - Voids Let At Target Rent	(29)
	(29)
Employees	
Approved Growth Bids Vacant for Q1	(14)
Sheltered Housing Additional Savings on Agency Staff	(15)
Policy & Engagement Manager Vacant Until September (Estimate)	(12)
Minor Variations	(8)
	(49)
Other Running Costs	
Less People Downsizing	(10)
Housing Increased Court Costs	8
Dwellings Insurance Premium	20
Other Minor Variations	8
	26
TOTAL VARIANCES	(53)

CAPITAL PROGRAMME FOR THE FINANCIAL YEAR 2018/2019

APPENDIX 2

Scheme Description	Budget at Outturn for 2018/19	Latest Budget 2018/19	Spend to Date	Variance	Projected Outturn	Under/(Over Spend)	Slippage	Budget 2019/20	Budget 2020/21
Queens Square Env Imp	128,366	128,366		128,366	128,366				
Town Centre General									71,100
High Street Safety Improvements	10,276	10,276	968	9,308	10,276				
Solar Pv Cbc Operational Buildings	126,220	126,220	1,247	124,973	126,220				
New Town Hall Design	2,000,000	2,001,951	177,630	1,824,321	2,001,951				
TOTAL CABINET PORTFOLIO	2,266,813	2,266,812	179,845	2,086,967	2,266,812				71,100

Scheme Description	Budget at Outturn for 2018/19	Latest Budget 2018/19	Spend to Date	Variance	Projected Outturn	Under/(Over Spend)	Slippage	Budget 2019/20	Budget 2020/21
New Semetery	71,964	71,964		71,964	71,964				
K2 www.ey Heat Network (Heat & Power)	360,000	360,000	1,250	358,750	360,000			260,112	
Shrup Bed Removal 2018	62,000	62,000		62,000	62,000				
CyclePaths	25,300	25,300		25,300	25300				\mathbf{r}
Boulevard Cycle Path									94,000
A2crawters-B1/14mall Cycle Path	57,598	57,598	1,482	56,116	57,598				Je
Orchard Street Car Park	135,000	135,000		135,000	135000			190,000	Ű
Heat Network	173,983	173,983	40,399	133,584	173,983			1,000,000	*gend:
Ifield Drive	5,920	5,920		5,920	5,920				Q
Camber Close	30,282	15,282		15,282	15,282				Ŧ
Lavant Close	34,325	17,162	568	16,594	17,162				te
Fisher Close	19,746	9,873		9,873	9,873				Т
Scallows Close	33,194	16,597		16,597	16,597				
Flooding Emergency Works	3,104	61,738	7,268	54,469	61,738				∞
Creaseys Dr B/Field Flood Works	52,477	52,477	6,595	45,882	52,477				
Cheals Broadfield Pond	1,455	1,455		1,455	1,455				
Titmus Lake Tilgate & F/Green	42,000	42,000		42,000	42,000				

Stafford Bridge Ifield Green						,	78,900
Waterlea Furnace Grn Flood Works	102,112	102,112	2,219	99,893	102,112		
Billington Drive Maidenbower	28,000	28,000		28,000	28,000		
Balcombe Road P/Hill Flood Works	34,700	34,700		34,700	34,700		
Broadfield Brook Flood Works	115,000	115,000	823	114,177	115,000		
River Mole Flood Works	30,000	30,000		30,000	30,000		
Telemetry Measuring Equipment	4,465	4,465	536	3,929	4,465		
Northgate Add Flood Atten Works						42,000	
Crabbett Prk P/Hill Flood Works						33,000	
Crawters Brook Flood Works						100,000	
Leat Stream Ifield Flood Alleviation	7,289	7,289		7,289	7,289		
TOTAL ENVIRONMENTAL SERVICES & SUSTANABILITY PORTFOLIO	1,429,914	1,429,914	61,140	1,368,774	1,429,914	1,625,112	172,900

ວ ອິດ ອິດ	Budget at Outturn for 2018/19	Latest Budget 2018/19	Spend to Date		Variance	Projected Outturn	Under/(Over Spend)	Slippage	Budget 2019/20	Budget 2020/21
Housh g Enabling									1,220,000	*
Temp Accommodation Acquisitions									273,700	A V
Open House Moving Accommodation	941,355	942,120	942,120			942120			14,235	Ge
Affordable Housing Town Hall	5,000,000	5,000,000			5,000,000	5,000,000				10,500,00
Disabled Facilities Grants	1,255,125	1,098,960	308,546		790,414	1,098,960				b
Improvement/Repair Loans	54,634	54,634	1,706		52,928	20,000		34,634	89,334	a
TOTAL HOUSING (GENRAL FUND) PORTFOLIO	7,251,114	7,095,714	1,252,372		5,843,342	7,061,080		34,634	1,597,269	10,500,000
										<u> </u>
Scheme Description	Budget at Outturn for 2018/19	Latest Budget 2018/19	Spend to Date	Previou s years spend	Variance	Projected Outturn	Under/(Over Spend)	Slippage	Budget 2019/20	Budget 2020/200
Investment Property Acquisition									5,000,000	
Manor Royal Business Group									200,000	

Crawley Growth Programme				ļ	1	(1
Queensway	643,379	643,379	46,240	69,863	597,139	643,379		1,286,758	
Town Centre Signage and Wayfinding	176,817	176,817	95,775	3,183	81,042	176,817			
Manor Royal Cycle Improvements		50,000	39,225		10,775	50000		1,612,000	
Town Centre Cycle Improvements						1		954,000	
Super-Hubs					1	1		4,000	
Station Gateway		100,000			100,000	100,000			
Growth Programme S106					1	1		587,595	1
Three Bridges Station	304,409	304,409	60,525	89,350	243,884	204,409	100,000	850,000	750,000
Crawley Growth Programme	1,124,605	1,274,605	241,766	162,396	1,032,839	1,174,605	100,000	5,294,353	750,000
TOTAL PLANNING & ECONOMIC DEVELOPMENT PORTFOLIO	1,124,605	1,274,605	241,766	162,396	1,032,839	1,174,605	100,000	10,494,353	750,000

ບ ລິດ O	Budget at Outturn for 2018/19	Latest Budget 2018/19	Spend to Date	Variance	Projected Outturn	Under/(Over Spend)	Slippage	Budget 2019/20	Budget 2020/21
ICT 😝 pital - Future Projects	310,400	310,400		310,400	301,080				>
On Line Self Service			9,320	(9,320)	9,320				Å.
Enterprise Content Migration	115,529	115,529		115,529	50,000		65,529	65,529	ge
Relocation Of Data Centre	9,030	9,030		9,030	9,030				L L
Mobile Working (ICT)	80,000	80,000	6,933	73,067	80,000				D
Vpn Solution Replacement		30,000	16,083	13,917	30,000				<u>a</u>
ICT Replacements	4,200	4,200		4,200	4,200				
TOTAL RESOURCES PORTFOLIO	519,159	549,159	32,336	516,823	483,630		65,529	65,529	te
									T
Sohomo Decorintion	Budget at	Latest	Spend to	Verience	Projected	Under/(Over	Slinnoro	Budget	BudgeO

Scheme Description	Outturn for 2018/19	Budget 2018/19	Spend to Date	Variance	Projected Outturn	Under/(Over Spend)	Slippage	Budget 2019/20	Budg eO 2020/21
Vehicle Replacement Programme	148,544	148,543	5,750	142,793	148,543				
Travellers Prevention Measures								15,000	

TOTAL GENERAL FUND	14,584,455	14,649,054	1,840,902	12,808,152	14,347,543	6,348	295,163	14,521,782	00 11,899,000
Scheme Description	Budget at Outturn for 2018/19	Latest Budget 2018/19	Spend to Date	Variance	Projected Outturn	Under/(Over Spend)	Slippage	Budget 2019/20	Budgen 2020/24
TOTAL WELLBEING PORTFOLIO	1,992,850	2,032,850	73,443	1,959,407	1,931,501	6,348	95,000	739,519	405,000
Hawth Rep Light/Sound Desk	31,000	31,000	27,787	3,213	31,000			28,000	0
K2 Crawley Climbing Wall	180,000	180,000	17,454	162,546	180,000			_	140 ,0 0
K2 Crawley Additional Parking	161,844	161,844	9,315	152,530	161844				140,000
Memorial Gardens Play Imp	30,000	30,000		30,000			30,000	170,000	<u> </u>
Advenure Playgrounds								200,000	200,000
Vehite Workshop Heat Plant Repairs	19,000	19,000		19,000	19,000				
Tilg Park Access Road	11,245	11,245		11,245	11,245				
Three Bridges Play Area	61,500	61,500		61,500	61500				
Gainsborough Rd Play Refurb	65,000	65,000	295	64,705	65000				
Ewhurst Rd Play Refurb	65,000	65,000		65,000	65000				
Ditchling Hill Play Refurb	65,000	65,000		65,000	65000				
Tilgate Park & Nature centre Sustainable Heat	249,000	289,000		289,000	289,000				
Nature Centre Wildlife Centre	60,000	60,000	1,169	58,831	60000			104,331	
Tilgate Park & Nature Centre	70,000	70,000	11,674	58,326	70,000			99,688	
K2 Crawley Expansion Of Fitness Area	6,348	6,348		6,348	0	6,348			
K2 Crawley Replace Artificial Turf Pitch	185,000	185,000		185,000	185,000				
West Green Play Refurb	5,000	5,000		5,000	5,000				
Wakehams Play Refurb	65,000	65,000		65,000			65,000		65,000
New Museum Tree (HLF)	514,369	514,369		514,369	514,369				
Memorial Gardens Improvement								36,900	
Refurb Playgrounds Future Schemes Skate Park Equipment								39,600 46,000	

Rewiring	1,200,000	1,200,000	174,097	1,025,903	1,200,000	1,200	,000,	1,200,000
Roof Structure (I.E Soffits)	600,000	600,000	133,817	466,183	600,000	600	,000,	600,000

Windows	300,000	300,000	76,422	223,578	300,000	300,000	300,000
Structural Works	100,000	100,000	29,632	70,368	100,000	80,000	80,000
Renovation And Refurbishment	50,000	50,000		50,000	50,000	200,000	200,000
Insulation	250,000	250,000	11,288	238,712	250,000	250,000	250,000
Kitchens	850,000	850,000	182,111	667,889	850,000	850,000	850,000
Bathrooms	600,000	600,000	171,173	428,827	600,000	550,000	550,000
Common Areas	20,000	20,000	1,675	18,325	20,000	20,000	20,000
Adaptations For The Disabled	350,000	350,000	151,717	198,283	350,000	300,000	300,000
Sheltered Major Works	250,000	250,000	10,045	239,955	250,000	100,000	100,000
Boilers	1,700,000	1,700,000	664,046	1,035,954	1,700,000	1,000,000	1,000,000
Disabled Adaptations-Major Room	950,000	950,000	269,964	680,036	950,000	950,000	950,000
Legionella	20,000	20,000	5,044	14,957	20,000	50,000	50,000
Energy Efficiency- Lighting	80,000	80,000	2,482	77,518	80,000	80,000	80,000
External Environmental Work	100,000	100,000	11,216	88,784	100,000	100,000	100,000
Intercom Upgrade	50,000	50,000		50,000	50,000	50,000	50,000
Maj	2,320,000	2,320,000	159,555	2,160,445	2,320,000	1,800,000	1,800,000
Hosters	554,000	554,000	10,191	543,809	554,000	250,000	250,000
Ren Kon Studio Flats Blocks	400,000	400,000	6,191	393,809	400,000	100,000	100,000
Garages	200,000	200,000	57,571	142,429	200,000	200,000	200 000
TOTAL HRA IMPROVEMENTS	10,944,000	10,944,000	2,128,236	8,815,764	10,944,000	9,030,000	9,030,000
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Scheme Description	Budget at Outturn for 2018/19	Latest Budget 2018/19	Spend to Date	Variance	Projected Outturn	Under/(Over Spend)	Slippage	Budget 2019/20	Budget 2020/21
151 London Road (New Build)	250,000	250,000	2,654	247,340	6 250,000				ter
College C/Pk - Affordable Housing	10,239,101	10,239,101	710,241	9,528,860	0 10,239,101			9,250,000	Ц
Acquisitions Buy Back Of Dwellings	589,400	589,400	180,449	408,95	589,400			680,000	2,000
Kilnmead	3,000,000	3,000,000	467,324	2,532,67	3,000,000			2,402,637	
Gales Place	25,540	25,540		25,540	25,540				
Forge Wood	1,938,340	1,938,340		1,938,340	0 0		1,938,340	2,622,370	
Apex Apartments	2,850,916	2,950,916		2,950,910	3 2,950,916				

Telford Place Development	100,000	100,000	5,000	95,000	100,000		5,547,103	6,266,174
Woolborough Road Northgate	886,427	886,427	1,047	885,380	400,000	486,427	1,372,854	
Goffs Park -Depot Site	5,228,933	5,228,933	1,576,265	3,652,668	5,228,933		1,435,996	
83-87 Three Bridges Road	2,346,640	2,346,640	286,052	2,060,588	2,346,640		103,150	
Dobbins Place	1,404,341	1,404,341	366,178	1,038,163	1,404,341		225,182	
Barnfield Road	291,274	291,274	160,511	130,764	271,274	20,000	20,000	
Forge Wood Phase 2	1,371,176	1,371,175	404,076	967,099	1,371,175		7,064,300	
257/259 Ifield Road	650,000	650,000	2,497	647,504	350,000	300,000	887,774	
Forge Wood Phase 3	1,586,080	1,586,080	1,319,476	266,604	1,586,080		3,168,250	
Prelims	100,000	100,000		100,000	300,000	-200,000	200,000	1
TOTAL OTHER HRA	32,858,168	32,958,168	5,481,771	27,476,398	30,413,401	2,544,767	34,979,616	8,266,174

Scheme Description	Budget at Outturn for 2018/19	Latest Budget 2018/19	Spend to Date	Variance	Projected Outturn	Under/(Over Spend)	Slippage	Budget 2019/20	Budget 2020/21
TOTAL HRA	43,802,168	43,902,168	7,610,006	36,292,162	41,357,401		2,544,767	44,009,616	17,296,174
ω				· · · · · · · · · · · · · · · · · · ·					
TOTAL CAPITAL PROGRAMME	58,386,623	58,551,223	9,450,909	49,100,314	55,704,945	6,348	2,839,930	58,531,398	29,195,74
FUNDED BY	7 026 291	9 007 046	1 442 425	6 692 011	7 050 525	6 249	400.462	11 514 096	gend 3,740,000
Capital Receipts	7,936,281	8,097,046	1,413,135	6,683,911	7,950,535	6,348	100,163	11,514,986	3,740,000
Capital Reserve	25,000	25,000		25,000	25,000				
Disabled Facilities Grant	1,255,125	1,098,960	308,546	790,414	1,098,960				Ð
Lottery & External Funding	295,000	395,000		395,000	395,000			926,200	Π
MRR	34,761,371	34,761,371	6,052,087	28,709,284	33,110,034		1,721,337	33,810,676	15,416,322
Replacement Fund/Revenue Financing	304,543	334,543	6,919	327,624	304,543			123,000	$\mathbf{\omega}$
Section 106	768,507	768,507	112,302	656,205	573,507		195,000	757,595	159,000
1-4-1 Receipts	13,040,796	13,070,796	1,557,919	11,512,877	12,247,366		823,430	11,398,941	9,879,852
TOTAL FUNDING	58,386,623	58,551,223	9,450,909	49,100,314	55,704,945	6,348	2,839,930	58,531,398	29,195,174

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Agenda Item 8

Crawley Borough Council

Report to Cabinet 5 September 2018

Proposed Charging Scheme for Development Management Pre-application Advice

Report of the Head of Economy and Planning - PES/301

1. Purpose

1.1 To seek Cabinet approval for the introduction of a fee charging scheme for preapplication advice provided by the Development Management Service.

2. Recommendations

- 2.1 To the Cabinet
- 2.2 The Cabinet is recommended to:
 - (a) Approve the introduction of a charging scheme for pre-application planning advice in accordance with the proposed Charging Schedule and exemptions as set out at Appendix A, to take effect from the 1st October 2018.
 - (b) Delegate authority to the Head of Economy and Planning in consultation with the Head of Corporate Finance and the Cabinet Member for Planning and Economic Development to review or update the Charging Schedule. *(Generic Delegation 4 will be used to enact this recommendation).*
 - (c) Delegate authority to the Group Manager (Development Management) in consultation with the Head of Economy and Planning to decide on the scale of the fees for any mixed-use developments on a case by case basis and clarify exemptions. (Generic Delegation 4 will be used to enact this recommendation).

3. Reasons for the Recommendations

- 3.1 Pre-application advice is currently provided by planning officers free of charge for all types of planning development enquiries. Under Section 93 of the Local Government Act 2003, the Council has the power to set charging fees as a means of cost-recovery for this discretionary service.
- 3.2 It is considered that the introduction of charging presents an opportunity to improve the quality and consistency of advice provided, which in turn should ensure submission of better quality applications. An enhanced pre-application service would support Crawley's Local Plan; in particular the following objectives:
 - "To protect and enhance the valued built environment and character within the borough through high quality new design and the protection of culturally valuable areas and buildings" (Local Plan objective 4).

- "To provide a good choice of well-designed housing in terms of tenure, type, size and location" (Local Plan objective 6).
- "To ensure new development will be of high quality and sustainable design and construction in line with national standards; with new buildings being built to a high energy efficiency standard to ensure warmth continues to be affordable to all residents and meet the challenges to work towards becoming Carbon Neutral" (Local Plan objective 17).

4. Background

- 4.1 Planning Officers currently provide an unrestricted free-of-charge planning advice service for any customer who submits a query at the pre or post application stage, regardless of the type or complexity of query. For larger scale developments, this means developers could engage in several meetings and receive specialist advice taking considerable time and resources at no cost to them while the advice provided gives them considerable value e.g. in terms of time saved.
- 4.2 In 2017, Development Management registered 457 pre-application enquiries, of which 246 were for householder developments, 71 for businesses, 48 for residential, 33 for major pre-applications, 27 for changes of use and 16 for other miscellaneous types such as advertisement queries. Based on the charging schedule, 104 pre-application queries would have been chargeable.
- 4.3 Crawley Borough Council is now one of a few councils that does not charge for preapplication advice. Most councils have introduced charging for this service since 2004 after the legislation was first established. All of Crawley's neighbouring local authorities have charging schemes in place.

5. Description of Issue to be resolved

- 5.1 Neither the guidelines from Central Government nor the Planning Advisory Service recommend a particular model of charging; therefore, in practice each council has tailored its approach to charging and their service offer. The Development Management Team has undertaken a feasibility analysis to inform the proposals set out below.
- 5.2 The key issues to consider were:
 - which types of proposed development to charge for
 - the service offer
 - how to charge for officer time, and
 - the rates to charge.

The aim was to design a simple and clear charging system, easy to use, as structured as possible but with the scope for extension or amendment as required.

6. Information & Analysis Supporting Recommendation

Recommended Pre-Application Charging Scheme

6.1 It is proposed that the pre-application charging scheme will be applied to those developers/ applicants seeking either pre or post application advice for minor or major residential or commercial planning applications.

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6.2 For clarity:

- A minor commercial application relates to a proposed development of between 100 and 999 square metres of commercial floor space (including changes of use).
- A major commercial application relates to a proposed development of 1,000 square metres of commercial floor space and above.
- A minor residential application relates to a proposed development of 1 to 9 dwellings.
- A major residential application relates to a proposed development of 10 dwellings and above or over 1,000 square metres of floor space.
- 6.3 For any mixed-use development site proposals, the scale of the fees is proposed to be at the discretion of Group Manager (Development Management) in consultation with the Head of Economy and Planning on a case by case basis.
- 6.4 All "householder" planning enquiries (typically from current CBC residents) would be exempt from pre-application fee charges.
- 6.5 Applicants for major or minor residential or commercial space developments would be able to access three distinct levels of service provision related to pre-application advice with their corresponding fees. These are proposed as follows:
 - The letter service A written letter providing pre-application advice.
 - The meeting service A meeting followed by a letter with the advice discussed.
 - A follow up/post application service Any additional letter or meeting provided in relation to the same pre-application case following the determination of an approved, refused or withdrawn application when detailed comments are sought prior to the resubmission of a further application.
- 6.6 Applicants will have the option to receive specialist advice from other officers within the council (depending on availability) with the aim to provide a more enhanced tailored service, where considered relevant to the project.
- 6.7 Site visits would be included by default in any initial service as part of the research process except for the minor commercial, change of use or single dwelling categories, where the planning officer would decide if one is needed. In addition, fees would be requested to recover officers' travel time costs when a meeting takes place outside of council premises.
- 6.8 Exclusions from the range of the service include:
 - planning performance agreements (too complex until initial charging system established – it could be reviewed)
 - design review service (lack of resources and few cases to benefit)
 - councillors' involvement in consultation (avoiding unintended bias)
- 6.9 A table featuring the pre-application fee charging scheme is presented in Appendix A, setting out the varying proposed fees and exemptions.

Feasibility Analysis/Research undertaken to support proposals

- 6.10 The pre-application fee charging proposals have been compiled by the Development Management Team, co-ordinated by the Council's NGDP Trainee, who led a programme of research over a period of 4 months which included:
 - Developing a recording spreadsheet to monitor the duration of tasks performed by officers during the pre-application service, in order to determine the amount of officer time/ cost.
 - Interviewing officers to understand the current service demand, their views and their past experience, if applicable, from other councils which have an existing charging pre-application service.
 - Looking at pre-application best practice guidelines (including charging).
 - Reviewing the pre-application offer and fee charging arrangements at other councils, including the five neighbouring authorities (Horsham DC, Mid Sussex DC, Mole Valley DC, Reigate and Banstead BC and Tandridge DC).
 - Receiving information and advice from other councils on their experience in setting a pre-application charging scheme.
- 6.11 The fees proposed on the charging scheme have been calculated by the type of development and associated work and time required as well as by who would be involved in the process.
- 6.12 Due to the wide range of pre-application enquiries received which vary considerably in terms of their complexity and the required time for the officer to process them; flowcharts were created to investigate the potential new steps and overall flow of work for each pre-application type.
- 6.13 After some detailed analysis on charging schemes elsewhere, the preferred charging option is a flat rate per service. This is to aid calculation of the required fees, transparency and make it easier for applicants to understand.
- 6.14 The hourly rate for senior planning officers has been used to calculate the fees for major development proposals while a regular planning officer's hourly rate has been used to calculate the other categories (minor commercial or minor residential developments). The only exceptions are for the single dwelling and change of use categories which have been calculated as a reduction of 50% from the proposed minor letter pre-application fee and 50% of the associated planning fee, respectively.
- 6.15 National benchmark on costs (135%) were added for the costs of support to the planning service in accordance with a guidance report provided by the Planning Advisory Service (The Pre-application Suite).
- 6.16 Other models of charging have been considered and ruled out as not viable:
 - a "per hour" basis for an in arrears payment (excluded for the lack of transparent and clear upfront charges and risk of non-payment)
 - charging based on a percentage of planning fees (potential of disproportionate charges, hard to calculate)
 - a model of packages of service e.g. bronze, silver, gold (inflexible as the needs of pre-apps vary case by case)
 - fully bespoke charging system (complex to use and not transparent)
- 6.17 There is no statutory requirement to provide a public consultation period prior to the introduction of any charges, nevertheless, a notice will be placed on the website on the three weeks prior to the start date. It is proposed that the fee charging takes effect from 1st October 2018.

Charge Exemptions

- 6.18 Householder pre-application enquiries, despite representing the vast majority of enquiries, would not be subject to any fees. This would not be cost effective as it would take a disproportionate time to administer for relatively straightforward and simple queries. This, in addition, would deter Crawley residents from seeking advice to make a good quality application.
- 6.19 The full list of proposed exemptions can be found in Appendix A.

7. Implications

Financial implications

- 7.1 Government guidance states that the charges for pre-application advice should not exceed the cost of providing it. In arriving at the scale of charges (Appendix A), due consideration has been taken to ensure this.
- 7.2 Income estimation has been projected to be circa £20,000 £30,000 on an annual basis. This estimation was based on 2017 data and assumes that the same number of pre-application advice requests that would have qualified under the proposed charging scheme within that year, would pay for the service.
- 7.3 It is anticipated that payment will be required before detailed officer work is commenced.
- 7.4 Requests for refunds after the advice is provided, will only be considered in exceptional cases where they are made in writing and will be assessed on a case by case basis by the Group Manager (Development Management).
- 7.5 It is intended that the success of the charging scheme will be reviewed after 12 months, potentially tying into other Council departments that may further investigate the introduction of charging for their own specialist advice.

Legal implications/ powers

- 7.6 Section 93 of the Local Government Act 2003 enables local authorities to charge for discretionary services such as pre-application advice, provided that it is on a not-for-profit basis. In accordance with Government guidance, charges will be set at a scale that avoids discouraging relevant pre-app discussions with a level of free basic advice for small-scale proposals and householder requests.
- 7.7 All pre-application advice is given with the disclaimer that the advice relates to views provided by planning officers only and does not prejudice any decision that the Local Planning Authority could subsequently make on any application submitted either under delegated authority or at Planning Committee. The charging of a fee does not alter this position.
- 7.8 Legal disclaimers would also be placed on the website (text and/ or online request form), PDF guide and letter templates. The provision of this service will also be subject to accepting the terms and conditions proposed.

Staffing

7.9 Staffing is anticipated to remain within the same levels.

<u>Customer</u>

7.10 A detailed guide with terms and conditions of the service is being developed with the aim of transparency as recommended by Government, with clear information on scale of charges, scope of work (duration and number), who will be involved, outputs expected, guiding timelines and links to pre-application services of other statutory consultees.

Equalities

7.11 An Equalities Impact Assessment (EIA) carried out has identified that the implementation of this legislation will not have an adverse equalities impact. A copy of the assessment is at Appendix B.

Environmental

7.12 There are no anticipated environmental impacts.

<u>Risks</u>

- 7.13 It is expected that there will be an increase in customers' expectations for those paying for the service and therefore a potential increase in the risk of customer dissatisfaction. Nevertheless, this will be monitored and anticipated to be mitigated by the introduction of improved back-office processes and the addition of a formal manager sign off that will improve the consistency of the advice provided.
- 7.14 A potential minor risk is an increase on the number of applications without preapplication consultation, where the schemes presented are of poor quality. Nevertheless, affordability has been considered when setting the scale of the fees and pre-application advice in general should not be higher than the cost of making a planning application.

8. Background Papers

- I. Local Government Act 2003
- II. <u>"Before submitting an application": Ministry of Housing, Communities & Local Government</u> 2014 Guidance, updated on March 2018
- III. <u>Pre-application Suite from the Planning Advisory Service</u>
- IV. <u>"Guidance on Pre-Application Charging": Implementation Planning Advisory Group, Planning</u> Officers Society; 2012

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APPENDIX A – Proposed charging scheme with fees and exemptions (VAT included at 20%)

Type of development	Initia	al fee	Follow u	p charge
	Letter	Meeting	Letter	Meeting
Dwellings				
Single new dwelling (including replacements and conversions/ subdivisions)	£173	£410	£150	£201
Houses for Multiple Occupation, for seven or more occupants	£231	n/a	n	/a
2 – 9 new dwellings	£346	£436	£150	£201
10 or more new dwellings	£495	£644	£196	£329
Non-residential		1		
Change of use (100 sq m or more of floor space or over 0.1 ha, if not within the categories below)	£231	n/a	n	/a
Minor commercial (creation of 100 – 999 sq m of floor space or over 0.1 ha)	£240	£304	£150	£201
Major commercial (creation of 1000 sq m or more of floor space or over 1.0 ha)	£495	£644	£196	£329

Additional specialist advice (optional)

(per any extra CBC officer and to be discussed after submission of enquiry request)

Advice from another officer included in the written response (per hour if it requires more intensive research)	£59 for any type of development	
	Minor commercial	£88
Another officer attending the meeting	Minor residential	£118
	Major developments	£147

Exemptions (advice FREE of charge)

- Householder enquiries (alterations, extensions and creation of incidental residential annexes)
- Advertisements and minor commercial alterations and improvements such as shopfronts or telecommunications
- Development proposals for commercial properties with less than 99 sq m of floor space
- Local voluntary organisations except for major developments
- Variation of conditions except when they require detailed research
- Houses for Multiple Occupation, for six or less occupants
- Works to protected trees

*Any decisions on the scale of fees for development categories not included in the fees or exemptions tables will be subject to a decision from the Group Manager (Development Management) in consultation with the Head of Economy and Planning on a case by case basis (e.g. complex mixed-use change of use).

APPENDIX B - EQUALITY IMPACT ASSESSMENT

Name of activity:	Adopting a charging scheme for pre- application advice		Date Completed	:	7 th June 2018		
Division responsible for activity:	le for Development Management		Lead Office	er:	Jean McPherson		
Existing Activity	,		New/ Propos Activity	sed	x	Changing/ Updated Activity	

What are the aims/ main purposes of the activity?

Introduction and adoption of a charging scheme for pre-application advice in Development Management.

What are the main actions and processes involved?

Publication of the charging schedule and terms and conditions, charging system for the payment of fees, clarification advice provided by planning officers and final service outputs.

Who is intended to benefit and who are the main stakeholders?

The charging scheme will be relevant to minor and major commercial development pre-application proposals from 100 sq m or more and minor and major residential development pre-application proposals, including change of use on both. Nevertheless, pre-application advice will continue to be available for any other type of non-chargeable pre-application planning queries.

Service standards for pre-application advice will improve with a consistent output for those paying for the service. In addition, the introduction of a charging scheme will provide additional fee income to the Local Planning Authority.

Have you already consulted on/ researched the activity?

Research has been carried out within the Development Management Team as well as analysis of the percentages of pre-application queries regarding types of proposal (householder, commercial, residential, etc.) in addition to consultation with the Cabinet Member for Planning and Economic Development.

Ir	Impact on people with a protected characteristic					
Protected characteristics/ groups	Is there an impact (Yes/ No)	If Yes, what is it and identify whether it is positive or negative				
Age (older/ younger people, children)	No	A person's age has no bearing on the adoption or use of this charging scheme.				
Disability (people with physical/ sensory impairment or mental disability)	Yes	The proposed charging scheme includes an exemption for proposals that contribute to disability adaptations in householder pre-application enquiries.				
Gender reassignment (the process of	No	Whether or not a person is undergoing gender reassignment has no bearing on the adoption or use of this charging scheme.				

transitioning from one gender to another)		
Marriage & civil partnership	No	Whether or not a person is married or in a civil partnership has no bearing on the use of this charging scheme.
Pregnancy & maternity (Pregnancy is the condition of being pregnant & maternity refers to the period after the birth)	No	Whether or not a person is pregnant or on maternity has no bearing on the adoption or use of this charging scheme.
Race (ethnicity, colour, nationality or national origins & including gypsies, travellers, refugees & asylum seekers)	No	A person's race has no bearing on the adoption or use of this charging scheme.
Religion & belief (religious faith or other group with a recognised belief system)	No	A person's religion or religious beliefs have no bearing on the adoption or use of this charging scheme.
Sex (male/ female)	No	A person's gender has no bearing on the adoption or use of this scheme.
Sexual orientation (lesbian, gay, bisexual, heterosexual)	No	A person's sexual orientation has no bearing on the adoption or use of this scheme.
Whilst Socio economic disadvantage that people may face is not a protected characteristic; the potential impact on this group should be also considered	Yes	The proposed charging scheme includes exemption for householders as well as minor commercial properties of 99 sq m or less and reduced fee for single new dwelling proposals in addition to local small voluntary organisations (depending on scale of project).

What evidence has been used to assess the likely impacts?

Discussion with the Development Management Team and review of exemptions in the charging scheme of other councils.

What resource implications are there to deliver actions from this EIA?

The exemption groups highlighted in this EIA will be published in the council's website and preapplication service guide in a transparent manner to invite pre-application discussion.

The legal implications of the charging scheme is for the council to disclaim that the advice relates to planning officers' views in good faith and does not subject the council to accept any proposed developments (regardless if these are exempted or not).

Outcome following initial assessment			
Does the activity have a positive impact on any of the protected groups or contribute to promoting equality, equal opportunities and improving relations within target groups?	No	Neutral, because the level of service and cost will remain unchanged for the groups suggested to apply exemptions such as householders, disability adaptions, very minor commercial developments and development projects from voluntary organisations (depending on the scale), in regards to affordability.	
Does the activity have a negative impact on any of the protected groups, i.e. disadvantage them in any way.	No		

Decision following initial assessment			
Continue with existing or introduce new/ planned activity	Yes	Amend activity based on identified actions	No

Action Plan (Has the EIA identified any positive or negative impact on any of the protected groups which requires action? E.g. adjustments to the approach or documents, changes to terminology, broadening parameters of policy, etc. If so record any actions to be undertaken and monitored)

Impact identified	Action required	Lead Officer	Deadline	
None identified				
Monitoring & Review				
Date of last review or Impact Assessment:			icable	
Date of next 12 month review:				
Date of next 3 year Impact Assessment (from the date of this EIA):				

Date EIA completed:	7 th June 2018
Signed by Person Completing:	Maryurin Santander
Date Sent to HR and Equalities Team:	
Approved by Head of Service:	

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Agenda Item 12

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

Agenda Item 13

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